

agencies at every level of government has lef the state open to misrep and a lack of transparency.

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at the oversight of seven bistate authorities, 587 local authorities, 35 state east four regional authorities. Many have the ability to tax or impose user fees, grants, and contract for products and services.

one governing body for the multitude of authorities, Carr said nding nding and debt is beyond what is expected from an average, engaged citizen,

1 of 2

keeping these independent bodies "shadow governments." The numbers used for reporting and the scal calendars are inconsistent throughout the state.

"While many authorities have independent sources of revenue in the form of tolls or user fees, New Jersey's citizens are the major source of these revenues as users of these services," Carr said in the report. He estimates New Jersey authorities — from local to bistate — spend at least \$10 billion a year, and have debt of \$40 billion.

Carr said the fragmentation of authorities in the state was single reform being on the agenda for each incoming governor, lit le progress has been made. Carr suggests standardizing scal calendars and reporting metrics, as well as establishing a governing body to oversee all authorities, like the Authorities Budget O ce in New York, would be a "comprehensive and systematic approach" to increasing transparency.

Carr also suggests a comprehensive annual report, with a simpli ed summ2(nt)3ff(ts102r2s3nn68(,)ftild/e111Tf8

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